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The information in this handbook applies to faculty in all Maine Media (MMC) programs. In addition to this handbook, all faculty must be familiar with and abide by all policies in the MMC Student Handbook, and MMW + C Employee Handbook. MFA faculty must also be familiar with the MFA Handbook and MFA Advising Handbook. These documents are available at www.mainemedia.edu

Note: This Faculty Handbook supersedes all previous policies and procedures effective April 2015.
**Mission**
Maine Media Workshops + College (MMW + C) educates and inspires visual artists and storytellers. The school delivers degree and certificate programs, workshops, intensives, and cooperative labs geared to students pursuing creative work in fine arts and media-related professions. MMW + C is a welcoming community that provides lifetime opportunities to explore the practice and concepts of media arts in photography, filmmaking, design and book arts as well as the converging applications of these dynamic media forms. MMW + C embraces historical processes as well as leading-edge technologies in image making and narrative expression.

MMW + C is committed to fostering creativity, culture, and human communication in the world.

**The goals of MMW + C are to:**
- Honor historical forms and practices while embracing new technologies and modes of creative expression.
- Provide a focused educational experience distinguished by excellence in craftsmanship, creativity, and critical thinking.
- Support the creation of exemplary work in a student’s chosen media.
- Foster intellectual and artistic growth, academic success, collaboration, and community involvement.
- Model professional practices and examine ethical responsibilities.

**The objectives of the MFA program require students to:**
- Exhibit the professional intensity and high standards of a terminal degree;
- Create exemplary work under the guidance of mentors that demonstrates growth in independent creative vision and fluent understanding of art making techniques and practices culminating in the successful completion and public presentation of the MFA thesis project;
- Participate in critiques with members of the College community and strive for rigorous self-evaluation and growth as evidenced by the consistent and purposeful development and pursuit of coherent goals;
- Demonstrate, both orally and in writing, competence in interpretative analysis of creative work and in situating the work in appropriate historical, cultural and social contexts culminating in the successful completion, presentation and discussion of the MFA thesis paper.

**The objectives of the College Professional Certificate Program require students to:**
- Create exemplary work under the guidance of the faculty that demonstrates artistic growth and strength of craft.
- Actively participate in critiques by members of the College community that lead to rigorous self-evaluation.
- Learn the historical, cultural and social relevance of their chosen media form.

**The objectives of the Workshops are to support participants in:**
- Exploring new modalities of expression in order to broaden their artistic range and creative experiences.
- Strengthening their skills and techniques.
- Engaging in dialogue with others in order to build relationships and communities that help to sustain their work in the future.
- Attending presentations, exhibitions and screenings that expose them to a range of artistic expression and practice.
- Celebrating creative expression and intensity of effort and collaboration within the Maine Media community.
Authorization
Maine Media College (MMC) is authorized by the state of Maine to grant the Master of Fine Arts degree.

Academic Freedom
MMC protects the rights of faculty members and students to freely seek, explore and express information, opinions and ideas without restriction or interference. Faculty members are free to express their own opinions in the classroom, however, they should be cautious about discussing controversial issues unrelated to the subject matter. College and university teachers are citizens, members of a learned profession, and officers of an educational institution. When they speak or write as citizens, they should be free from institutional censorship or discipline, but their special position in the community imposes special obligations. As scholars and educational officers, they should remember that the public may judge their profession and their institution by their utterances. Hence they should at all times be accurate, should exercise appropriate restraint, should show respect for the opinions of others, and should make every effort to indicate that they are not speaking for the institution.

Academic Governance Committees
Board of Directors
Membership: All board members
Responsibilities:
• With the President provide strategy and direction for the institution, mission, and oversight of strategic initiatives.
• Be familiar with important trends and issues in higher education governance to ensure that the institution is following best practices.
• Preserve the quality of the institution in its current academic programs as well as planned changes or improvements to the programs.

Program and Student Affairs Committee of the Board
Membership: Members of the Board of Directors, Chair of the Board, President of MMW+C. Staffed by Vice President of Academic Affairs.
Responsibilities:
• Review types and distributions of programs for consistency with mission and strategic plan
• Provide input to President and/or Vice President of Academic Affairs on industry trends, new faculty possibilities and professional opportunities for MMC students
• Periodically review student evaluations to assess quality of program delivery and make recommendations to President or Vice President of Academic Affairs
• Review opportunities and/or plans for collaborations, articulation agreements, accreditation
• Review and recommend to the board approval of new degree programs or discontinuance of existing degree programs
• Review marketing plans and provide suggestions to staff

MMC Academic Standards Committee
Membership: MFA Chair, PC Chair, VP AA,
One appointed MFA faculty member (annual appointment)
Selected external members as appropriate (note: all programmatic areas will be represented through appointed members to the committee.
Responsibilities:
• Student disciplinary issues*
• Student grievances
• Academic program design, modifications and issues*
• Curricular design, modifications, issues*
MFA Steering Committee
Membership: President, MMC; Vice President of Academic Affairs, MMC; MFA Chair, Maine MMC; MFA faculty member appointed annually by ex-officio members of the committee.
Responsibilities:

- Vetting, recruiting and engaging MFA mentors
- Annual appointments of MFA core faculty
- Hiring new MFA core faculty
- Reviewing faculty evaluations
- Selecting and engaging guest faculty
- Forming ad hoc committees and appointing external committee members when needed
- MFA policies
- MFA procedures
- Coordinating regular program reviews
- Student admissions screening & acceptance
- Address student grievances*
- Student disciplinary issues*
- Student financial aid issues

MFA Committee
Membership: Core, guest faculty
Responsibilities:

- Academic issues*
- Curricular design and modifications*
- Granting of credit**
- Assigning of advisors and academic mentors
- Advising
- Mentoring academic projects
- Attending retreats**
- Teaching intensives
- Progress reviews (gateway and penultimate)**
- Student admissions screening & acceptance

*responsibilities held by more than one committee
**responsibilities that guest faculty engage in during retreats

College Administration
The President is responsible for the operation and administration of MMC, including efficient and effective budget and program administration, leading the College to accomplish its educational mission, monitoring educational and financial performance, and serving as the college’s key spokesperson. The President reports regularly to the Board of Directors on the affairs of the College. The President supervises the senior staff: the Vice President of Academic Affairs (VP AA), the Director of Finance and Administration, the Registrar, the Chair, MFA Program, Director of Marketing, Development Coordinator and the Information Technology Manager.

The VP AA is the chief academic administrator for the college and oversees and evaluates all of its programs. The VP AA conducts regular assessments of programs in regard to their compliance with academic standards and the goals and objectives of the College outlined in its literature. The person in this position is responsible for oversight of accreditation processes and maintenance of accreditation standards. Jointly, the VP AA and the President establish those committees necessary to conduct the
academic business of the College and evaluate their performance. The VP AA works with other administrators to maintain appropriate documentation of student and faculty records. The VP AA reports directly to the President of the College.

**Master of Fine Arts (MFA) Core Faculty**
Core faculty members serve as mentors for all academic projects undertaken by MFA students and may be selected by individual students or assigned by the MFA Committee to serve as studio/creative project mentors. All core faculty members serve on the MFA Committee. Additionally, some core faculty members serve on other committees, specifically the MFA Steering Committee and/or the Academic Standards Committee, as required fulfilling program purposes. All core faculty members are required to fully participate during retreats. All intensives are taught by MFA core faculty. Some core faculty members elect to serve as student advisors.

**Master of Fine Arts (MFA) Guest Faculty**
Guest faculty members are selected by the MFA Steering Committee and invited to serve as faculty during retreats. At the MFA Committee meetings, guest faculty make presentations and/or lead discussions, participate in discussion about and awarding of credits and also provide outside perspectives on the program and its operation. They do not, however, vote on matters of policy, procedure, student grievances, and academic or curricular issues. The MFA Steering Committee in selecting guest faculty considers a number of factors including academic credentials as well as professional experience in the creative fields and/or in education. The Committee also makes selections of guest faculty it deems specifically appropriate to the interests of graduating students.

**Master of Fine Arts (MFA) Project Mentors**
Students may select qualified mentors from outside the core faculty of the MFA program to serve as project mentors for creative/studio projects. To qualify, prospective mentors must submit a CV to the program administrator for approval by students’ advisors and the MFA Steering Committee. The Committee weighs factors including the prospective mentors’ academic credentials, teaching and other professional experience, whereas advisors consider whether the prospective mentors are appropriate to individual students’ project goals. The MFA Committee prefers that mentors hold terminal degrees, however mentors may be approved provided they demonstrate comparable knowledge and experience. Once a mentor has been approved, he or she may continue to mentor students in the future provided they maintain favorable performance evaluations completed by students. In certain circumstances, if the mentor has specific expertise in an area of concern to individual students, they may be approved to mentor these projects only.

Project mentors selected from outside of the core faculty receive a letter outlining their responsibilities to the school and the students as well as a copy of the evaluation rubric. All project mentors sign mentor agreement forms.

**Workshops Instructors**
MFA Students may elect to earn up to nine credits (one credit each) by successfully completing levels three and four workshops at MMC. The MFA Steering Committee approves workshops available for graduate credit. A list of approved workshops is published for students to consider. Workshop descriptions are available in the MMC catalog and its website. Students’ advisors must agree that workshops are appropriate to their advisees’ education goals prior to registration.

**Master of Fine Arts (MFA) Advisors**
An advisor is a resident member of the MFA Core faculty who provides supervision and guidance to a Student during the Student’s tenure in the MFA program. An advisor also provides assistance in selecting
mentors, deciding on projects, evaluating credit distribution, ensuring that all requirements of the degree are met, and preparing the Registration for Credit forms. An advisor is appointed to work with a Candidate by the MFA Committee.

**Professional Certificate (PC) Faculty**
The PC Faculty consists of all faculty who teach in the PC program, as well the President and VP AA of the College. The PC Faculty meet three times each trimester to discuss student progress, special issues and College policies. The VP AA, or designee, sets the agenda, convenes and runs the meetings. The composition of the PC Faculty may change each trimester depending upon the make-up of Adjunct Faculty in the program. The PC Faculty have no governance responsibilities but may refer any issues to the Academic Standards Committee. Minutes of these meetings are and copies are filed in the VP AA’s office.

**Professional Certificate (PC) Curricular Faculty**
The PC Curricular Faculty are full-time employees of the school. Because these faculty may have other responsibilities within the organization, they may have varying credit loads. The PC Curricular Faculty review and evaluate curriculum each year based upon student and faculty course evaluations as well as upon changes with the individual disciplines.

**Professional Certificate (PC) Program Chairs**
Each area of specialization within the PC program has a Chair. The President appoints Chairs. Program Chairs are responsible for overseeing the admission and recruitment process for prospective students. PC program Chairs serve as the primary advisor for students enrolled in their area of specialization. This includes student grievances, academic warnings, in addition to advising students in the successful completion of all program requirements.

**Professional Certificate (PC) Adjunct Faculty**
The PC Adjunct Faculty are hired to teach individual courses within the PC program.

**Faculty Qualifications**
The College recognizes the MFA as the appropriate degree for studio faculty in its Professional Certificate and MFA programs, as well as for instructors of those workshops and master classes available for graduate credit to MFA students. However, the College may employ as faculty certain individuals who do not hold the MFA degree when they have specialized technical skills or a demonstrated expertise in areas significant to program objectives. The College administration recognizes the need for faculty to be effective communicators, regardless of their academic and professional standing.

**Appointment, Evaluation & Advancement**
The MFA Steering Committee appoints Core Faculty for the MFA Program. The President and the VP AA ultimately appoint curricular faculty for the PC programs. Search Committees refer prospective curricular faculty to the President and the VP AA. Search Committees are ad hoc committees that generally include current curricular faculty in all disciplines. In making recommendations, Search Committees consider a number of factors including prior teaching experience, exhibitions and publications and creative work. Searches for curricular faculty are national in scope. The VP AA hires adjunct faculty based on requests and recommendations from Program Chairs. In all instances, hiring decisions are made in the interest of promoting the mission, goals and objectives of the program and the College at large. Curricular and adjunct faculty members receive Letters of Appointment.
Non - Discrimination
Maine Media Workshops + College does not discriminate on the basis of age, race, color, sex, sexual orientation, marital status, religion, creed, ancestry, national and ethnic origin, physical or mental handicap.

Letters of Appointment
Letters of Appointment for all faculty outline teaching responsibilities and related expectations. Letters of Appointment for curricular faculty also address other areas of performance evaluation including service to the College and professional work. Letters of Appointment are issued for MFA Core Faculty in June of each year. Letters of Appointment for Curricular Faculty are issued annually in the month prior to the start of each program.

Definition of Full-time Load for PC Faculty
MMC considers 8 quarter-hour credits per trimester to be a full teaching load for curricular faculty. Teaching loads are adjusted in relation to other duties performed by curricular faculty. Such duties include laboratory supervision and administrative work.

Adjunct Faculty Payment
Adjunct faculty in the Professional Certificate Program are paid per credit. Faculty teaching for more than five weeks consecutively will be paid through payroll. Salary will be subject to the usual tax and social security withholding. An employment packet is issued with the Letter of Appointment.

MFA Mentor Payment
MFA Mentors must sign and submit an MFA Mentor Agreement Form, and an MFA Mentor Payment form for each MFA project they have agreed to mentor. These forms are located on the MMW + C/ MMC website in the Downloads section.

Mentors are considered and paid as Independent Contractors and as such are not covered under the MMW + C / MMC worker’s compensation or liability policies. The fee will be paid in two installments, one upon receipt of the Mentor’s Mid-Term Evaluation, and the balance upon receipt of the Mentor’s Final Evaluation of the project.

Summary of the procedure for the evaluation of MFA Faculty

Core faculty
Students submit to the MFA office evaluations of faculty who have served as their project mentors or intensive instructors at midterm and end of term. Evaluations are then distributed to the individual faculty and the MFA Steering Committee for review. A member of the Committee addresses any problems or concerns with individual faculty members immediately if necessary, or as part of the annual review process, as determined by the Committee.

Faculty members annually submit self-assessments to the MFA Chair. Faculty members are asked to address several elements pertinent to their ongoing employment including their teaching and mentoring; other service to the school, including advising and committee involvement; and their recent professional and scholarly pursuits. Faculty members are also asked to provide their thoughts about actions on the part of program administrators that would be helpful or enhance their performance and personal and professional development. Lastly, faculty may, at their option, separately discuss the program and its operation as well as their overall experience at the school. Unless faculty members wish otherwise, the optional elements of the assessment are not made part of their personnel files.
The MFA Chair reviews these documents, completes a written response and schedules meetings with individual faculty members to discuss the assessments, address any apparent problems and develop plans for the upcoming year. Both the faculty self-assessments and the MFA Chair’s responses are placed in the faculty members files.

By the same process, the President of the college conducts the assessments of other members of the MFA Steering Committee who are also core faculty members.

**MFA Core Faculty Self – Assessment**
Please see the Appendix for the MFA Core Faculty Self – Assessment form.

**Project mentors**
Students submit to the MFA office evaluations of project mentors at midterm and at end of term. These forms are retained in the students’ files. Evaluations are distributed to mentors and the MFA Steering Committee for review. The MFA Chair discusses with students’ advisors, and/or the students directly, any apparent problems requiring resolution.

In practice and more frequently, students discuss problems related to projects and project mentors with their advisors as they arise. Solutions to problems generally arrived at through discussion with the mentor; however, persistent problems are directed to the MFA Chair. In the event that a particular mentor proves to be inadequate or otherwise fails to perform to standards, the MFA Chair will discuss possible actions, including removing the mentor from the list of approved mentors, with the members of the MFA Steering Committee. The Committee notifies advisors in the event that approval to serve as a mentor is rescinded.

**Workshop instructors**
Students complete and submit evaluations of workshop instructors. Evaluations are distributed to the instructors and the Vice President of Academic Affairs. Should it become apparent that a particular workshop instructor does not perform to standards the Vice President of Academic Affairs will either remove the instructor’s workshop from the list of approved workshops or cease to offer the workshop.

**Professional Certificate Faculty and Program Evaluation Procedures**
At the end of each term students are asked to submit course and faculty evaluations. These evaluations offer students an opportunity to provide input and feedback for the academic program, as well as student services and campus life.

Packets containing blank evaluation forms for each class are distributed in week nine of each term. The Student Representatives from each program are asked to facilitate the evaluation process by having the forms completed in class, then sealing them and returning the packet to the Registrar. These evaluations are anonymous. Faculty and TAs are not present while they are completed. The Registrar will provide copies of the evaluations to the VP AA and individual faculty members once grades have been submitted for the term.

**(PC) Curricular Faculty Self-Assessment**
In order to uphold the standards of MMC, Curricular Faculty for the Professional Certificate Programs are asked to write and submit a self-evaluation to the VP AA at the end of each academic year.

The following outline describes the faculty evaluation process for Curricular Faculty.
The Professional Certificate Faculty review course syllabi annually. Syllabi for each course must be submitted to the VP AA prior to the start of each new term, to be kept in the college files. Each term, students are requested to complete an evaluation of each class and faculty member. Copies of students’ evaluations of instructors are given to faculty only after the Registrar has received grades for the term.

At the end of each spring term, faculty members write a self-assessment of the year. The VP AA receives these evaluations no later than one month following the end of the spring term and meets with each faculty member to review the assessment and course evaluations. The President may also attend these reviews. The VP AA writes summaries of each review session. These are given to the faculty member and included in their file.

Please see the Appendix for the MFA Core Faculty Self – Assessment form.

Faculty Development
The College supports its faculty and their creative and intellectual growth in the following ways:
• Production facilities are available to individual faculty members to further the creation of their art, upon approval of an application to the VP AA / President. This support may include the use of darkrooms, digital labs, film and video production equipment and other specialized technology.
• Attendance at trade shows, conferences, film festivals, seminars and other professional events is encouraged. Travel, fees and per diem are provided upon application approval.
• Upon approval by the VP AA, MMW + C provides exhibition space on campus in the main gallery and other campus locations for individual faculty shows.
• Faculty exhibitions off campus may receive College support and funding to cover shipping, insurance, matting and framing. Assistance in the production of the exhibition may also be provided. Faculty members must make application to the VP AA / President.
• Professional Certificate curricular and adjunct faculty, the VP AA, and the President attend faculty meetings up to three times each trimester. These meetings are intended to foster communication among faculty members and the administration, and to provide support in teaching, course preparation as well as other forms of peer mentoring.
• Curricular faculty of the Professional Certificate Programs are entitled to take one workshop per year free of charge.
• MFA faculty, adjunct faculty, and Workshops faculty may take unlimited workshops at a discount.

Syllabi – MFA Program
MFA Candidates submit Project Proposal forms with their Registration for Credits each semester. These proposals function as syllabi and must specifically outline the goals and learning objectives of the project, the criteria for evaluation of the project, the form the project will take, and a preliminary plan for interaction with the project mentor. Project Mentors are encouraged to provide written response to Candidate Project Proposals. The Candidate, the project mentor, the Candidate’s advisor, and the Chair of the MFA Program must sign the proposal.

(MFA) Summary of Procedures for the Evaluation of Student Performance
Mentored studio/creative projects – Students receive written evaluations from project mentors at midterm and at end of term. Mentors do not grant credit, however, and the MFA Committee (MFA core faculty and invited guest faculty) must review the projects. Students present completed projects to the MFA community during retreats for critique. Subsequently, the MFA Committee meets to review projects in order to determine credit-worthiness based on the MFA evaluation rubric. The rubric sets forth three possible ratings for each area of evaluation: Unsatisfactory, Satisfactory and Excellent. Students must achieve a satisfactory or better evaluation in each area for credit to be awarded. The Committee makes recommendations pursuant to this discussion of work to students via their advisors.
Mentored academic projects – MFA core faculty members mentor all academic projects. Mentors provide written evaluations at midterm and end of term. The faculty mentor also grants credit based on student achievement of satisfactory or better evaluations in the areas of the evaluation rubric pertaining to academic work.

Intensives – MFA core faculty members teach all intensives. The instructors determine whether or not the objectives of the intensives are met and if credit should be granted. Intensives are pass/fail.

Workshops – Workshop instructors submit grade sheets to students and the program administrator. Workshop instructors may not grant credit, however, and the MFA Committee must review all work completed in workshops. Work is presented to the Committee for evaluation during retreats and credit is awarded on the same bases that it is for studio/creative projects.

Progress Reviews
A Candidate’s progress is formally reviewed twice during the program. The first review, the Gateway, is conducted during the second retreat after matriculation into the program. A Candidate meets with the MFA Committee for this review. The Committee will evaluate Candidates’ progress in meeting degree requirements as well as the quality of work Candidates have completed to the date of the review. Should the Committee determine that a Candidate is not making adequate progress in earning credits to complete the degree within three years or is not producing work of acceptable quality, the Candidate may either be placed on academic probation or be dismissed without formal warning from the program, at the discretion of the MFA Committee.

The second review is the Penultimate during which a Candidate’s readiness to begin the Thesis Project is assessed by the MFA Committee. The penultimate is a comprehensive review of student progress and preparedness for undertaking thesis work.

The MFA Committee determines by majority vote whether or not students pass or fail these reviews. Findings are documented. Students’ advisors communicate results of these reviews to students.

The following issues are considered during reviews:

**Gateway**
- Has a Candidate completed enough credits, properly distributed between studio and academic work, to complete the program within the required 3-year time frame? Is all required paperwork completed?
- Does a review of Mentor project evaluations show that a candidate has been producing work of sufficient and sufficiently improving quality?
- Should the advisor and MFA Chair find as a result of the Gateway review that a candidate is not making adequate progress through the program, or is delinquent in completing paperwork, the following steps may be taken:
  - If a Candidate is not earning enough credits or maintaining the proper distribution of credits to graduate on schedule, the advisor and Candidate re-evaluate the credits planned for the current and future terms to re-align the pace of the program.
  - A Candidate is required to rectify documentation problems within a timeframe specified by the MFA Committee. No Candidate is permitted to graduate until such time as all documentation is complete.
Penultimate

• Growth in Individual Art Practice:
  o Self-reliance and confidence within the creative process
  o Skills and techniques
  o Professional and creative goals

• Development of Creative Vision:
  o Problem finding and solving
  o Engagement with new technologies
  o Consistency and focus

• Capacity for Self-Evaluation, Critical Thought and Discourse:
  o Intentions, concepts, syntax
  o Historical, social and cultural context
  o Relationship to Art History and other disciplines relevant to the chosen medium

• Initial thoughts regarding the Thesis Project itself
  o Clarification of a Candidate's vision of the discrete body of work to be presented as
    the thesis project
  o Discussion of the forthcoming written thesis, an explication of meaning of the work,
    an outline citing the historical influences and appropriate critical contexts for the
    proposed work
  o Rationale for the project describing what a Candidate expects to learn and its
    significance.

Should the MFA Committee find as a result of the Penultimate review that a Candidate is not prepared to undertake thesis work or if the quality of work is determined to be substandard, the following steps may be taken: If a Candidate’s work is not deemed to be of sufficient quality or quantity, a Candidate may be required to do remedial work to be presented to the MFA Committee at a specified time. If a Candidate fails to complete remedial work to the satisfaction of the MFA Committee a Candidate may be dismissed from the program.

Documentation and Evaluations
Candidates, Advisors and Mentors are required to complete a number of forms and submit them to the program office. Program forms, instructions for completing them, and a flow chart of documentation may all be downloaded from the College website. The information provided by these forms is not only used to monitor Candidates’ progress but it is critical to program administrators in their efforts to strengthen the program. Advisors are to assist Candidates in completing these forms and in providing information when necessary to assist Mentors in completing forms.

Syllabi – Professional Certificate Programs
Each faculty member teaching in the Professional Certificate Program must submit a syllabus for each course to the VP AA two weeks prior to each term. A syllabus is a contract with students, presented at the beginning of a course, outlining what the course covers and the criteria to successfully complete the course. Each syllabus must contain the following:

1. Identifying information:
   Name and Title of course
   Course number
   Faculty name, office hours, phone #s, email
   Day, time and place of class meeting
II. Description of the course and material to be covered
Course objectives/purpose of the course
What are the end goals/what a student can expect to know at the end of the course
The theme and philosophy of the course
Outline of assignments by week if appropriate

III. Requirements (what a student must do):
Exams
Papers
Class projects
Class attendance policy
Late assignment policy
Lab hours required
Approximate outside time commitment expected
any additional materials, books or resources required for the course

IV. Grading policy
how the work will be graded
distribution of grade
percentages allocated to Requirements

(PC) Evaluations & Grading
As a way of forming a line of communication between each faculty member and each student in their assigned courses, students receive verbal feedback on their work during the normal course of each week's classes. Verbal evaluations of each student's work, attitude and working habits are provided at mid-term; verbal and written evaluations follow term-end reviews.

Letter grades are provided, as well as written statements by the respective faculty at term end. Transcripts are retained by Maine Media College and may be forwarded to other institutions with written permission by the student. Please refer to the Appendices for the Professional Certificate Evaluation Rubric.

Numerical Grade Values
A  4.00       B-  2.67       D+  1.33
A-  3.67      C+  2.33       D  1.00
B+  3.33      C  2.00        D-  0.67
B  3.00       C-  1.67       F  0

Credit Requirements – Time on Task
The Professional Certificate Program is based on a quarter-hour, trimester system. A student is expected to spend at minimum 33.75 hours on task to earn one credit. Four-credit classes require a minimum of 135 hours time on task.

The MFA Program is based on a semester-hour system. An MFA Candidate is expected to spend at minimum 45 hours on task to earn one credit.

Academic Calendar
The Academic Calendar is located at www.mainemedia.edu and is updated each year in January.
Holidays
Each PC term is 10 weeks in length. The fall term provides a two-day break for Columbus Day, these two
days of classes are conducted in week 11. Faculty and students observe no other holidays during the
terms. However, the Administrative Offices are closed in observance of designated holidays as outlined
in the Employee Handbook.

Advising

Professional Certificate Program
Professional Certificate Program Chairs provide academic and career advising to students.

MFA Program
Each Candidate is assigned an advisor upon matriculation. An advisor assists a candidate advisee in
creating a plan to complete the MFA degree program. In developing an effective plan, the advisor and
advisee must consider the program requirements regarding curriculum and time limits, the advisee’s timeline
for completing the degree, and the advisee’s individual educational goals. See the MFA Advising
Handbook for additional information.

(MFA) Add/Drop/Change
If a student elects to discontinue a project for which they have registered, this will be treated as a project
change. The Candidate must complete and sign a Project Add/Drop/Change Form, and submit it to the
Program office. The form must be reviewed and signed by the student's Advisor and MFA Chair. The
project mentor will be paid any fees owed for services performed to the date of discontinuation. The
student will be invoiced separately for these fees and the College will assess a processing fee.

(MFA) Leaves of Absence, Late Registration, Term Without Credit (TWC), and Extensions
Leaves of Absence are granted at the discretion of the MFA Committee. A Candidate may request a leave
of absence by submitting a letter to the MFA Program Office and a copy to the Candidate's advisor. The
MFA Committee shall determine on a case-by-case basis as to whether to extend the program completion
deadline for a period equal to the term of the extension.

Should a Candidate fail to register for any given semester by the posted deadline, the
Candidate shall be charged a late-registration fee. The Candidate will be permitted an additional 15 days
to register. After 15 days, the Candidate is no longer permitted to register. This will be deemed a “term
without credit,” and the Candidate will be assessed a TWC fee. The Candidate must pay this fee in order
to remain in good standing in the program. The Candidate’s deadline for completing the program will not
be adjusted.

Under certain conditions, a Candidate may petition the MFA Committee for an extension of up to one
year ending six years from the date of matriculation to complete the requirements for the degree. These
conditions are as follows: 1. The occurrence of an unforeseeable event or circumstance by which a
Candidate is compelled to discontinue work in the program for a period of time in excess of 30 days or
during a period of time that a retreat is conducted, and; 2. A Candidate has no more than 15 credits
remaining to complete the requirements of the degree. A formal written request for an extension detailing
the reasons for the request must be received by Maine Media College no later than three years from a
Candidate’s date of matriculation. The MFA Committee shall notify a Candidate in writing of its decision
and any provisions of the extension, if granted, within 30 days from the date of receipt of a Candidate’s
petition.
(PC) Tardiness and Absenteeism
Each faculty member has a specific policy regarding attendance and tardiness for class that may be more stringent than the College’s policy. None are less stringent. A student must read each class syllabus to find out what the instructor’s specific policy is regarding absences and tardiness.

Students are responsible for notifying the instructor in advance of missed classes. There are no excused absences. Any absence may affect grades. It is the policy of the College that after two absences per course in each term any additional absence results in the loss of a full letter grade and a possible Academic Warning.

Faculty members may also count non-participation in class discussions, projects and homework as absenteeism, which will affect overall grades and may lead to Academic Warnings and Academic Probation.

(PCS) Incompletes
A student who, by term end, has not completed all course work may receive a grade of “I”, or Incomplete. The faculty for that course makes this determination in consultation with the VP AA. Students must be in communication with faculty to determine eligibility for an incomplete.

All incompletes must be completed to the faculty’s satisfaction within four weeks of the end of the term during which the student took the course. In exceptional circumstances, the faculty member may extend the extension beyond four weeks. The faculty member then submits the letter grade to the Registrar’s office.

If a student does not complete the necessary work to the faculty member’s satisfaction by the end of the 4-week period, the grade will irreversibly be changed from an Incomplete to an “F” or failing grade. The student is then required to re-take the course in order to receive his/her degree. (See Degree Requirements)

(PCS) Academic Warning
By mid-term, if a student is determined by faculty to be receiving a grade lower than a 2.5 in a course, the faculty member submits a written evaluation of the student to the registrar's office and the student receives a written Academic Warning. The student is required to consult with the faculty member and an academic advisor to discuss steps to be taken to assist the student in completing the course.

Any student receiving academic warnings in 2 or more classes is placed on Academic Probation. Please see the Appendix for the Academic Warning form.

(PCS) Academic Probation
A student determined to be on academic warning status in two or more classes is placed on Academic Probation for the remainder of the term. A student who completes a term with a grade point average below 2.5 is placed on Academic Probation for the subsequent term, if allowed to progress.

Academic Probation is only lifted when the student has demonstrated the ability to achieve a cumulative minimum GPA of 2.5. If this ability is still in question by the end of the probationary period the college determines whether the student should receive an extended probation period or be dismissed from the school.

(PCS) Requirements for Advancement to Final Term
A minimum GPA of 2.5 is required for any student to advance to the final term.
(PC) End-of-Term Reviews & Exhibition / Screening
During the final week of the spring term students present work for final review. Final Reviews are extensive and require that each student present his/her projects and notebooks in an oral presentation to the faculty. A written evaluation of each student’s progress and work is completed by the faculty. A public final exhibition of photography and screening of films is held.

Program Policies
Please review the MFA Handbook and MMC Student Handbook for the complete reference of all program policies.

Copyright and Fair Use Policy
Under the U.S. Code, Title 17, the making of photocopies or other reproduction of copyrighted materials is controlled. Under certain conditions the law provides for photocopying or reproductions if the copy is not to be “used for any purpose other than private study, scholarship, or research.” This is termed “fair use.” If for any reason the person receiving a photocopy or reproduction later uses that copy for purposes other than “fair use”, that person may be held liable for copyright infringement.

These guidelines, excerpted from The New Copyright Law: Questions and Answers Teachers and Librarians ask (National Education Association: Washington, D.C.) are provided as a general introduction to the copyright law as it pertains to classroom use of photocopies made from books and articles.

Single Copying for Students
A single copy of any of the following, by or for a student, at his/her individual request for his/her scholarly research or use for a class:
• A Chapter from a book; or an article from a periodical or newspaper; or a short story, short essay, or short poem, whether or not from a collective work.
• A chart, graph, diagram, drawing, cartoon, or picture from a book, periodical, or newspaper.
• Multiple copies for classroom use: Multiple copies (not to exceed in any event more than one copy per pupil in a course) may be made by or for the student’s use in a class for a discussion, provided that: the copying meets the tests of brevity and spontaneity defined below; and meets the cumulative effect test as defined below; and each copy includes a notice of copyright.

Brevity
Poetry: A complete poem if less that 250 words and if printed on not more than two pages, or from a longer poem, an excerpt of not more than 250 words.
Prose: Either a complete article, story or essay of less than 2,500 words, or an excerpt from any prose work of not more than 1,000 words or ten percent of the work, whichever is less, but in any event a minimum of 500 words. Each of these numerical limits may be expanded to permit the completion of an unfinished line of a poem or of an unfinished prose paragraph.
Illustration: One chart, graph, diagram, drawing, cartoon, or picture per book or per periodical issue.

Special works
Certain works in poetry, prose or in “poetic prose” which often combine language with illustrations and which are intended sometimes for children and at other times for a more general audience fall short of 2,500 words in their entirety. Such “special works” may not be reproduced in their entirety; however, an excerpt comprising not more than two of the published pages of
such special work and containing not more than ten per cent of the words found in the text thereof, may be reproduced.

**Spontaneity**
The copying is at the instance and inspiration of the individual teacher, and the inspiration and decision to use the work and the moment of its use for maximum teaching effectiveness are so close in time that it would be unreasonable to expect a timely reply to a request for permission from the copyright holder.

**Cumulative Effect**
The copying of the material is for only one course in the school in which the copies are made. Not more than one short poem, article, story, essay, or two excerpts may be copied from neither the same author nor more than three from the same collective work or periodical volume during one class term.

There shall not be more than nine instances of such multiple copying for one course during one class term.

The limitations shall not apply to current news periodicals and newspapers and current news sections of other periodicals.

**Plagiarism Policy**
The use of the intellectual property of others without attribution is considered a serious academic offense and is not tolerated. If there is ever a doubt as to when and how to cite materials, a student should talk to a faculty member before submitting the work. It is up to the Academic Standards Committee to determine if infractions were inadvertent or intentional. Intentional or repeated offenses are reported to the Academic Standards Committee. A second report to the Academic Standards Committee will result in the student being asked to leave the College.

**Classroom and Presentation**
Maine Media College exists in a residential neighborhood; as such care must be taken to be a respectable community member. Excessive noise should be avoided especially during evening hours. Town ordinance states that no amplified sound be audible outside of a building after 10:00 PM.

**Campus Safety & Emergencies**
In the event of an injury to an individual participating in or supporting Maine Media programs, the following procedures should be followed.

**General Guidelines**
**Responsibility:**
If an injury occurs in a class situation, the TA for the class should carry out the accident procedures. In the event that the class does not have a TA or it is the TA that is injured, the Instructor of the class should have emergency contact information. In the case of workstudy, the staff member overseeing the workstudy students should carry out the injury procedures.

If the injury occurs outside class time, but on campus, the first staff member on the scene should carry out accident procedures.
Injury Procedures:
- Evaluate the situation
- If minor injury render assistance as requested by the injured party. Please see page 2 for locations of first aid kits.
- In the event of a more serious injury immediately dial 911. Stay on the line and follow instructions from the dispatcher until the ambulance arrives. If there is any doubt re: the seriousness of the injury call 911.
- Do not attempt to transport the injured individual in personal vehicles.
- Whenever possible remove other individuals from the area. Do not allow them to interfere with the injury procedures unless their assistance is helpful to the situation.
- Stay with the individual until trained help arrives. Be prepared to provide data to emergency responders. For example person’s name, description of the incident.
- Be sure someone accompanies the injured party to the hospital and stays with them until other staff arrives.
- As soon as the individual’s safety is assured, immediately contact one member of the Campus Oversight team: President, Vice President of Academic Affairs, Dir, Student Services, Dir, Finance and Administration. This should be personal contact-not an e-mail or voice mail. Contact numbers are listed below. The person contacted will then alert other members.
- A member of the team will be assigned to contact family or relatives, if needed.

Within 24 hours a detailed incident report must be provided to the Finance Office by the person responsible on the scene and/or the person giving assistance. Please be detailed and thorough. It is important that the names of all persons present at the event be listed. This report will be distributed to all members of the Campus Oversight team. Please be available to discuss the incident report with the Dir, Finance and Administration or the Business Manager.

Incident forms can be found in the Forms & Documents database, the Finance Office (Shepherd) or the Haas mailroom.

Campus Oversight Team:
President, Meg Weston 207-236-8581 x 350 cell: 207-650-8937
VP Academic Affairs, Elizabeth Greenberg 207-236-8581 x 353 cell: 207-542-2238
Dir, Student Services, Kerry Curren 207-236-8581 x 303 cell: 207-236-2705
Dir, Finance and Admin, Cathi Finnemore 207-236-8581 x 360 cell: 207-542-5327

Eye Wash Equipment
Eye wash equipment is located in both the Haas and NIC labs and should be used in case of accidental chemicals in the eye.

First Aid Kits
Campus Residence – One in housekeeping office, one in Residence Manager apartment
Haas Building – in mailroom on white table
Kitchen – on wall in kitchen just off homestead hallway (large kit)
Labs – Haas: inside front door on shelf with towels, NIC: on shelf with towels and film carriers
NIC Building – 2nd floor DSD office, 3rd floor conference area
Shepherd Building – located in the 3rd floor finance office
Sound Stage – on wall inside main door
Tech barn – on wall behind Tech Managers desk (large kit). Also services Soundstage and Post Vans – side pocket in some vans, under front seat in others (depends on where they best fit)
Windjammer – One with Young Artist Manager (large kit), one in housekeeping office
Instant ice packs are available for burns and bruises at the kitchen, windjammer and tech barn.
Maine Media College MFA Program Evaluation Rubric

Copyright © MMC Rockport, ME 2009

Student __________________________________________________________

Project __________________________________________________________

Mentor __________________________________________________________

Date ____________________________________________________________

1. Time on Task:
The candidate must spend a minimum of 45 hours on task, including mentoring, to receive one graduate credit. Time exclusions include: project planning in conjunction with advising, Retreat reviews, and pre-registration discussions regarding project proposals.

<table>
<thead>
<tr>
<th>Incomplete</th>
<th>Satisfactory</th>
<th>Excellent</th>
</tr>
</thead>
<tbody>
<tr>
<td>45 hrs per credit</td>
<td>Product and process do not reflect required hours on task.</td>
<td>Effort exhibited coincides with required hours on task.</td>
</tr>
</tbody>
</table>

2. Growth in individual art practice:
The Committee evaluates the project under consideration for evidence of a Candidate’s progress in refining craft and other elements of facture specifically related to the their art forms. This is an assessment of progress as it relates to work a Candidate has previously submitted for critique. This element of evaluation is reviewed with regard to the following dimensions:

<table>
<thead>
<tr>
<th>Dissatisfactory</th>
<th>Satisfactory</th>
<th>Exemplary</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Self-reliance and confidence within the creative process</td>
<td>A lack of self-direction within the creative process; dependence on feedback to define vision.</td>
<td>Work reflects the development of a self-sustaining process; ability to evaluate relevant feedback.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Dissatisfactory</th>
<th>Satisfactory</th>
<th>Excellent</th>
</tr>
</thead>
<tbody>
<tr>
<td>b. Skills and techniques</td>
<td>Skills in chosen media insufficient to support the development of creative vision.</td>
<td>Fluent in chosen media; applies skills to support concepts and intentions.</td>
</tr>
<tr>
<td></td>
<td>Dissatisfactory</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>--------------------------------</td>
<td>---------------------------------------------------------------------------------</td>
<td>------------------------------------------------------------------------------</td>
</tr>
<tr>
<td><strong>c. Professional and creative goals</strong></td>
<td>Lack of direction and awareness of goals and outcomes of work.</td>
<td>Purposeful direction in development and pursuit of goals.</td>
</tr>
</tbody>
</table>

3. **Development of Creative Vision:**

Whether the project under consideration is of a studio or an academic nature, the Committee requires that it contribute to the overall artistic maturation of the Candidate. Therefore, The project must be deemed not only relevant in this regard but is of a quality exemplary of graduate-level work. This element of evaluation is reviewed with regard to following dimensions:

<table>
<thead>
<tr>
<th></th>
<th>Dissatisfactory</th>
<th>Satisfactory</th>
<th>Exemplary</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>a. Problem finding and solving</strong></td>
<td>Inadequate awareness of challenges within work; lack of resolve in problem solving; trepidation toward change.</td>
<td>Embraces new ideas, intelligently addresses problems and approaches challenges or risks as elements in the development of a personal voice and vision.</td>
<td>Seeks out challenges and risks in furthering artistic vision; creatively solves challenges within work.</td>
</tr>
<tr>
<td><strong>b. Engagement with new technologies</strong></td>
<td>Lack of curiosity for new forms of potential importance to a candidate's work.</td>
<td>Overall awareness of new forms and willingness to investigate integrating new technologies.</td>
<td>Adaptation of new forms and technologies as a complement to artistic vision.</td>
</tr>
<tr>
<td><strong>c. Consistency and focus</strong></td>
<td>A lack of coherence of effort toward advancement of the work or project.</td>
<td>Work adequately integrates with and advances creative vision</td>
<td>Steadily advancing progress in expanding a coherent artistic vision.</td>
</tr>
</tbody>
</table>
4. **Capacity for self-evaluation, critical thought and discourse:**
   The committee makes judgment regarding the development of skills of critical reflection based on a Candidate’s participation in critiques of work, reviews of academic papers, and the appraisals of project self-evaluations. This element of evaluation is reviewed with regard to the following dimensions:

<table>
<thead>
<tr>
<th>Dimension</th>
<th>Dissatisfactory</th>
<th>Satisfactory</th>
<th>Exemplary</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>a. Intentions, concepts, syntax</strong></td>
<td>A lack of written or oral fluency regarding intentions, concepts, and syntax of work.</td>
<td>Developing fluency in written and verbal responses to the product and process of work.</td>
<td>Fluency in medium and confident articulation of creative vision.</td>
</tr>
<tr>
<td><strong>b. Historical, social and cultural context</strong></td>
<td>Inadequate awareness of historical, social and cultural context; inability to contextualize work.</td>
<td>Ability to situate personal vision and locate influences within an historical, social and cultural context.</td>
<td>Use of historical, social and cultural contexts as on-going reference points and frames for creative vision.</td>
</tr>
<tr>
<td><strong>c. Relationship to Art History and other disciplines relevant to the chosen medium</strong></td>
<td>Inadequate knowledge of fields related to chosen medium hinder making relevant connections to work; oral and written abilities lack confidence and fluency.</td>
<td>Demonstrate oral and written abilities in the discussion of the history of art, humanities and other disciplines as relevant to visual culture; establish relationships to their chosen practice.</td>
<td>Make insightful connections with work in other disciplines to deepen and advance the development of creative vision. Superior written and oral delivery of ideas.</td>
</tr>
</tbody>
</table>
RE: MFA COMMITTEE OF CORE FACULTY APPOINTMENT

Dear [First Name],

This contract will confirm your appointment as a member of the MFA Committee of Core Faculty effective *beginning June XXXX through May XXXX*. In this capacity, you accept the following teaching, advising and administrative responsibilities:

- Participate actively in retreats that are scheduled two times each year, including all critiques and final session determining credits.
- Participate in a minimum of two Committee meetings each year.
- Serve as an advisor to students when assigned.
- Serve as a mentor in studio and/or academic projects as selected or assigned – mentor a minimum of two projects each year (unless other MFA program related administrative duties are assumed or assigned).
- Teach Intensives as scheduled
- Complete required student project and evaluation paperwork providing constructive evaluation and feedback that will help the student in achieving the objectives of the degree program.
- Complete subcommittee assignments on a timely basis helping to support curriculum development, accreditation, and other areas to strengthen the MFA program and the institution.
- Be knowledgeable about and supportive of policies that govern faculty, staff and students.
- Support the efforts of Maine Media in areas concerning student recruitment and retention, and related efforts to strengthen the program.
- Play a leadership role in developing and maintaining positive morale and professional relationships among and between students, faculty and staff.
- Pursue and demonstrate an active art practice or research activity or engagement in service to the school.
- Participate actively in annual performance evaluation procedure by completing self-assessment and scheduling review conversation with the MFA Chair.

You will be compensated for your services on a semi-annual basis, at a rate of $1,800 per year. Additional compensation may include: $150 for half-day faculty meetings, $300 for full day faculty meetings, $100 per year for each student advised, $238 per credit hour for each mentored project, and $1000 for teaching a 5-day intensive ($500 if co-teaching).

As a member of the MFA Committee of Core Faculty you must consider it a part of your teaching duties to promote the Mission and Objectives of the College.

The validity, interpretation, construction and performance of this Agreement shall be governed by the laws of the State of Maine, irrespective of Maine’s choice-of-law principles. Any action or proceedings in connection with this Agreement or in any way relating to employee’s employment with the College or the termination thereof may only be brought in a court of record with the State of Maine, or in the United States District Court for the District of Maine. The parties executing this Agreement hereby consent to be subject to the personal jurisdiction of such courts, and the parties expressly without limitation, any and all claims arising out of the employee’s employment with the College or the termination thereof.
As a faculty member you agree to adhere to the policies and procedures in the Maine Media College Faculty Handbook. If you wish to accept this appointment, please sign this letter, with will signify your agreement to the conditions of your appointment. This form signed by you must be received in the Office of the Vice President of Academic Affairs on or before date, 2015. The conditions of your employment are solely contained in this agreement.

Sincerely yours,

Elizabeth Greenberg
Vice President of Academic Affairs

Seen and agreed to:

____________________________  Faculty
____________________________  Date

cc. Human Resources

PLEASE RETURN ONE SIGNED COPY TO THE OFFICE OF THE VICE PRESIDENT OF ACADEMIC AFFAIRS
Maine Media College  
MFA program  
Mentor Agreement Form

Mentor:__________________________________ Candidate:____________________________________

Project dates: ________________________ to  ________________________

Project Title: _______________________________________ Number of credits: ________

Both Mentor and MFA Candidate are held to the policies and duties as described in the MFA, Candidate and Faculty Handbooks.

The fee for this contract will be one half of the tuition paid for the project. The Mentor fee per credit on current projects is $237.50/credit. The fee will be paid in two installments, one upon receipt of the Mentor’s Mid-Term Evaluation, and the balance upon receipt of the Mentor’s Final Evaluation of the project.

Mentors are considered and paid as Independent Contractors and as such are not covered under the Maine Media Workshops / Maine Media College worker’s compensation or liability policies.

Either party may cancel this agreement upon written notice, with four weeks notice to both the Candidate and MFA Administrator. This agreement is automatically canceled upon the termination of the Candidate’s enrollment or active status in the program.

The signature confirms agreement to fulfill the Mentor responsibilities as described in the MFA Handbook.

TO BE COMPLETED AND SIGNED BY THE MENTOR

FULL NAME:

ADDRESS:

STUDIO PHONE: HOME PHONE:

FAX: EMAIL:

Are you authorized to work in the U.S. on an unrestricted basis: YES NO

If YES, please provide your Social Security #: _ _ _ _ _ _ _ _ _ _ _ _

Mentor Signature: __________________________ Date: __________

MFA Administrator: __________________________ Date: __________

MFA Chair: __________________________ Date: __________

Please complete, sign and return the original of this agreement with the Mentor Payment Form and signed Project Proposals. 
Send to: Maine Media College, MFA Program, 70 Camden Street, Rockport, ME 04856
Letter to Project Mentors

Dear Project Mentor:
Thank you for agreeing to serve as a mentor for a student enrolled in our MFA program. Your efforts are invaluable to all of us at Maine Media College. We prefer to allow the relationship between mentor and student to develop with as little administrative imposition as is prudent. This approach has worked well. Historically speaking, the benefits to our students generally exceed those that could be expected were a rigid structure of guidance imposed without regard for the relational dynamics involved with mentored learning.

Students must present work to the MFA Committee for critique in order to receive graduate credit. The Committee votes on this matter at the end of each retreat. Mentors may recommend that credit be granted or denied, and the Committee considers mentors’ evaluations in arriving at its decisions. In an effort to apprise you of the criteria that the Committee uses in evaluating student work, I am attaching a copy of our evaluation rubric to this letter. It may be helpful to you in working with the student and as you write midterm and final evaluations.

We observe federally accepted guidelines for credit hours. As you will note in the rubric, the time on task required to earn one credit is 45 hours. Given the length of our semesters, students should expect to spend at minimum fourteen hours per week on the typical 6-credit creative project. This includes the time spent in discussion with the mentor. As a general guideline I recommend that mentors plan to engage with students every two weeks. It is expected that project mentors confer with students at minimum ten hours over the course of the semester.

Lastly, as you will note, some of the evaluation criteria involve a perspective on students’ work as it has developed over time. It may behoove you and your student to discuss their previous work to acquire this perspective, if you have not worked with them in the past.

Again, thank you for your efforts. They are greatly appreciated. If you have any questions about the rubric, or believe you would like some further assistance in working with a student, please do not hesitate to contact the student’s advisor. If you prefer, you may certainly contact me directly.

Sincerely yours,

Howard Greenberg, Chair
Maine Media College MFA
MFA Core Faculty Self-Assessment

Please reflect on your achievements during the past year in the areas listed below, and provide specific goals/objectives for the upcoming year in each category. Progress will be reviewed in January-February with outcomes and reflections added.

- At MMW+C, Teaching (Intensives, Workshops)/Mentoring (Creative, Academic)/Curricular Design/Advising

- Service/Professional (MMW+C committees, educational, events and open houses attended, recruiting students and guest faculty, etc.)

- Creative/Scholarly (projects, exhibitions, publications, screenings, awards, etc.)

- How can your supervisor help in your performance and personal and professional development?

The following questions are optional. Your responses will be helpful to us if you wish to respond. Please respond on a separate piece of paper, which will not be placed in your personnel file and will not be part of your assessment, unless you so wish. If you wish these responses to be placed in your personnel file, check here. ☐

1. Do you feel that certain aspects of the structure and management particularly enhance or hamper your job activities? (Please cite positive or negative conditions that are particularly important to you.)

2. Overall comment (a short statement of your overall experience as a Maine Media Workshops + College employee during the past year).
Maine Media College Professional Certificate
Evaluation Rubric
Copyright © MMC Rockport, Maine 2009

Student ____________________________________________
Project ____________________________________________
Mentor ____________________________________________
Date ______________________________________________

1. Time on Task:
The student must spend a minimum of 135 hours on task to complete each professional certificate course. Over the ten-week trimester, for each course designated as a studio class, the student spends 45 hours in class, 45 hours in supervised lab, and at least 45 hours additionally to fulfill this requirement. For each course designated as an academic class, the student spends 45 hours in class, and an additional 90 hours outside of class to fulfill this requirement.

<table>
<thead>
<tr>
<th>Incomplete</th>
<th>Satisfactory</th>
<th>Excellent</th>
</tr>
</thead>
<tbody>
<tr>
<td>135 hrs per course</td>
<td>Product and process do not reflect required hours on task.</td>
<td>Effort exhibited coincides with required hours on task.</td>
</tr>
</tbody>
</table>

2. Development of skills and techniques, the creative process and direction:
The faculty evaluates the student’s work under consideration for evidence of progress in refining craft and other elements of facture specifically related to their art forms. This element of evaluation is reviewed with regard to the following dimensions:

<table>
<thead>
<tr>
<th>Dissatisfactory</th>
<th>Satisfactory</th>
<th>Exemplary</th>
</tr>
</thead>
<tbody>
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<td>A lack of self-direction within the creative process; dependence on feedback to define vision.</td>
<td>Work reflects the development of a self-sustaining process; ability to evaluate relevant feedback.</td>
</tr>
<tr>
<td>b. Skills and techniques</td>
<td>Skills in chosen media insufficient to support the development of creative vision.</td>
<td>Fluent in chosen media; applies skills to support concepts and intentions.</td>
</tr>
<tr>
<td></td>
<td>Dissatisfactory</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>--------------------------</td>
<td>---------------------------------------------------------------------------------</td>
<td>------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>c. Professional and</td>
<td>Lack of direction and awareness of goals and outcomes of work.</td>
<td>Purposeful direction in development and pursuit of goals.</td>
</tr>
<tr>
<td>creative goals</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3. Development of Creative Vision:</td>
<td>Whether the work under consideration is of a studio or an academic nature, the faculty requires that it contribute to the overall artistic maturation of the student. This element of evaluation is reviewed with regard to following dimensions:</td>
<td></td>
</tr>
<tr>
<td>a. Problem finding and</td>
<td>Inadequate awareness of challenges within work; lack of resolve in problem</td>
<td>Embraces new ideas, intelligently addresses problems and approaches challenges or risks as elements in the development of a personal voice and vision.</td>
</tr>
<tr>
<td>solving</td>
<td>solving; trepidation toward change.</td>
<td></td>
</tr>
<tr>
<td>b. Engagement with new</td>
<td>Lack of curiosity for new forms of potential importance to a student’s work.</td>
<td>Overall awareness of new forms and willingness to investigate integrating new technologies.</td>
</tr>
<tr>
<td>technologies</td>
<td></td>
<td></td>
</tr>
<tr>
<td>c. Consistency and focus</td>
<td>A lack of coherence of effort toward advancement of the work or project.</td>
<td>Work adequately integrates with and advances creative vision</td>
</tr>
</tbody>
</table>
4. **Capacity for self-evaluation and participation in critiques:**

The faculty makes judgments regarding the development of skills of critical reflection based on a student’s participation in critiques of work and reviews of academic projects. This element of evaluation is reviewed with regard to the following dimensions:

<table>
<thead>
<tr>
<th>Dissatisfactory</th>
<th>Satisfactory</th>
<th>Exemplary</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Intentions, concepts, syntax</td>
<td>A lack of written or oral fluency regarding intentions, concepts, and syntax of work.</td>
<td>Developing fluency in written and verbal responses to the product and process of work.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Dissatisfactory</th>
<th>Satisfactory</th>
<th>Exemplary</th>
</tr>
</thead>
<tbody>
<tr>
<td>b. Understanding of the history of the chosen medium; familiarity with contemporary trends in the chosen media.</td>
<td>Inadequate knowledge of history and trends related to chosen medium hinder development of work.</td>
<td>Demonstrate oral and written abilities in the discussion of the history of chosen medium, the discussion of contemporary trends.</td>
</tr>
</tbody>
</table>
MAINE MEDIA COLLEGE
(PC)LETTER OF APPOINTMENT
ACADEMIC YEAR XXXX – XXXX

Fall term XXXXXXX, winter term XXXXXXX, spring term XXXXXXXX

Name: __________________________ Designation: __________________________

Courses: __________________________

Your salary will be subject to the usual tax and social security withholding. Please refer to the Faculty Handbook for information regarding payments. Courses with fewer than 5 students are subject to cancelation. Faculty are notified of potential cancelations two weeks prior to the start of each term.

All part-time faculty appointments include acceptance of the standards, terms and conditions outlines in the MMC Faculty Handbook and MMC Student Handbook. MMC supports the integrity of the faculty and the faculty agree to support MMC in the following areas:

• Ongoing and active individual studio and research work.
• Contribution to a learning environment characterized by concern for and encouragement of the individual.
• Provide leadership at faculty meetings and for other academic committees as an active member of the MMW / MMC community.
• Provide course descriptions, syllabi, student grades and evaluations of student progress as requested.
• Be knowledgeable about and supportive of the policies that govern faculty, staff and students.
• Support the efforts of the Programs and areas concerning student recruitment and retention, curriculum development, course and self-evaluations, academic advising and related efforts to strengthen the programs as well as the institution.
• Play a leadership role in developing and maintaining positive morale and professional relationships among and between students, faculty and staff.
• Support MMW / MMC efforts to strengthen the quality of its programs, including community events, exhibitions and library development.
• Represent MMW / MMC to the community in ways that enhance awareness and respect for the mission, goals and objectives for the institution.

Please see the MMC Faculty Handbook for a complete listing of all policies, procedures including areas of Faculty Development.

I accept this Letter of Appointment and the conditions contained herein.

Faculty signature __________________________ Date: ________________
(PC) Curricular Faculty Self-Assessment

*Please reflect on your achievements during the past year in the areas listed below, and provide specific goals/objectives for the upcoming year in each category. Progress will be reviewed in June with outcomes and reflections added.*

- Evaluation of the strengths and weaknesses of each course taught.
- Summary of how the course could be improved in the future including changes to the syllabus.
- An account of the faculty member’s service work as appropriate to any committees or additional institutional projects.
- An account of any professional work undertaken during the year (such as exhibition, screening, creative project, public lecture, etc.)

The following questions are optional. Your responses will be helpful to us if you wish to respond. Please respond on a separate piece of paper, which will not be placed in your personnel file and will not be part of your assessment, unless you so wish. If you wish these responses to be placed in your personnel file, check here.

1. Do you feel that certain aspects of the structure and management particularly enhance or hamper your job activities? (Please cite positive or negative conditions that are particularly important to you.)

2. Overall comment (a short statement of your overall experience as a Maine Media Workshops + College employee during the past year).
ACADEMIC WARNING

Student Name                      Date

This letter serves as notification of your Academic Warning status in the following course:

Course Title                      Faculty

You are hereby given Academic Warning based on the criteria below:

- Absenteeism: Only 2 absences are permitted. A third absence results in a dropped letter grade. Each additional absence results in a dropped letter grade.
- Excessive tardiness
- Lack of participation in class
- Poor work quality
- Work incomplete

Your grade in the class as of mid-term evaluation is _____.

If the performance area(s) listed above continue, a second academic warning may be forthcoming. The combination of two academic warnings will result in academic probation.

Maine Media College strives to give students support in their academic studies and creative work. Please speak to the faculty member for the above course as soon as possible to discuss steps to be taken to ensure your successful completion of this course.

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